

ARMENIA'S COMMITMENTS UNDER INDIVIDUAL PARTNERSHIP ACTION PLAN WITH NATO

INTRODUCTION

1. POLITICAL AND SECURITY RELATED ISSUES

1.1 Deepen Cooperation with European and Euro-Atlantic structures and institutions

Full Integration into European structures and institutions is Armenia's main foreign policy objective. Armenia also intends to intensify practical and political co-operation with NATO in order to draw closer to the Alliance. The Partnership Action Plan on Defence Institution Building (PAP-DIB), the Planning and Review Process (PARP), and consultations with Allies will be important instruments in this regard.

1.2 Relations with neighbours

Armenia wishes to promote regional security and stability in the Caucasus and is determined to work constructively to develop and improve relations with its neighbours. Armenia will work towards a peaceful settlement of the Nagorno-Karabakh conflict and is fully supportive of the efforts of the OSCE Minsk Group in this regard. Armenia seeks normalisation of relations with Turkey and is determined to pursue constructive dialogue, including direct talks with Turkey, towards this end.

1.3 Democracy, human rights and, rule of law, combating corruption

Armenia is determined to make further progress in democratic reform, human rights, the rule of law, transparency, and the fight against corruption. Armenia intends to solidify democratic institutions and processes, in particular through constitutional, electoral, and legal reforms, with the aim of conforming fully to internationally recognised standards. Armenia is determined to combat corruption and intends to undertake practical measures to institute transparent and broad-based accountability mechanisms, and to improve training and awareness for public officials.

1.4 Crisis management arrangements

Armenia intends to review its crisis management arrangements with the aim of improving crisis management arrangements and procedures.

1.5 Combating Terrorism and Organised Crime

Armenia is determined to strengthen its capabilities to combat terrorism and organised crime. Armenia also intends to enhance its capabilities to manage the consequences caused by terrorist acts and organised crime. Building on existing co-operation with NATO in this area, Armenia is ready to become more actively involved in the implementation of relevant programmes and activities and in particular the Partnership Action Plan against Terrorism, including exchange of relevant intelligence. Armenia intends to take further legislative and practical measures to combat organised crime.

1.6 Democratic control of the armed forces

Armenia intends to develop and strengthen democratic control and civilian oversight of its armed forces. Armenia also intends to promote civilian participation in development of defence and security policy. In this regard, Armenia places particular importance on encouraging civil

society involvement in defence and security issues and improving education and training of parliamentarians and their staffs.

1.7 Economic development

Armenia aims for sound, stable, and sustainable economic development. Armenia's priorities are to implement a transparent market economy conformant with European standards, develop and diversify transport infrastructure and external transport links, ensure a dependable and diverse supply of energy, encourage foreign investment, and prevent inappropriate use of state financial resources and/or foreign assistance.

1.8 International Organisations

Consistent with its objective to integrate into European structures and institutions, Armenia intends to enhance its co-operation with the European Union and to seek closer institutional compatibility, with the ultimate aim of full membership. Armenia will also continue to co-operate with the OSCE and the Council of Europe and is determined to implement the respective standards of these organisations. Armenia is conscious of the need to minimise duplication and overlap between the activities of the various international organisations in Armenia.

2. DEFENCE AND MILITARY ISSUES

2.1 Defence and Security Reform

Armenia intends to develop National Security Strategy and Defence Concept, defining the missions and roles of the armed forces and other security institutions. PARP and PAP-DIB will be important tools supporting the implementation of defence and security reform objectives.

2.2 Defence Planning

Armenia intends to improve the efficiency of its defence planning and budgeting system and develop affordable, transparent and sustainable defence plans. It also aims at building expertise in these fields to support the development and implementation of its future Strategic Defence Review and to support armed force improvements in the areas of command and control, equipment and logistics. It also intends to review its military-industrial complex and provide recommendations on its future employment. The Republic of Armenia plans to review the personnel management system for the military and civilian personnel of the Ministry of Defence.

2.3 Military and Interoperability Issues

Armenia intends to continue to develop a peacekeeping battalion followed by a brigade using NATO standards. It also intends to develop a team of self-assessor within the framework of OCC to self-assess units made available for NATO-led PfP operations. It also intends to develop a senior officer development course and review its entire training programme for every service.

2.4 Border Security

Armenia intends to review its current border security practices and procedures to improve its border security. Using this review, it will also determine its priority equipment needs.

3. PUBLIC INFORMATION, SCIENCE, ENVIRONMENT, AND CIVIL EMERGENCY PLANNING ISSUES

3.1 Public Information

Armenia intends to enhance public awareness on NATO, its Partnership and Armenia's own involvement and cooperation with the Alliance. Armenia also intends to enhance public awareness in support of defence and security reforms.

3.2 Science, CCMS

Armenia will contribute to the security and cooperation in the South Caucasus region through its participation in the Security Through Science Programme.

3.3 Civil Emergency Preparedness

Armenia is determined to improve its emergency preparedness and response capabilities to deal with disasters and asymmetric threats. Armenia intends to enhance its own capabilities and enhance links with NATO's EADRCC in order to contribute to international disaster relief operations.

4. ADMINISTRATIVE, PROTECTIVE SECURITY AND RESOURCE ISSUES

4.1 Administrative Issues

Armenia will institute all necessary coordination and liaison arrangements in order to ensure effective implementation of this Action Plan.

4.2 Protective Security

Armenia is determined to fully implement the security agreement with NATO.

4.3. Resource issues

Armenia intends to make the necessary human and financial resources available to adequately support implementation of programmes and activities under this Action Plan.

Chapter 1: POLITICAL AND SECURITY – RELATED ISSUES

1.1 Deepen Cooperation with European and Euro-Atlantic structures and institutions

Objectives Actions	Armenian Objectives Specific national measures
1.1.1	Expand and deepen cooperation with Euro-Atlantic structures and institutions
Action 1	Hold political consultations with the Allies on security and foreign policy issues and on issues related to regional developments (26+1 format) as part of the IPAP process
1.1.2	Develop effective and transparent arrangements and procedures to assess security risks and national defence requirements
Action 1	Develop National Security Concept
Action 2	Develop the research and analytical capabilities of the "Drastamat Kanayan" Centre for Strategic Studies.

1.2 Relations with neighbours

Objectives Actions	Armenian Objectives Specific national measures
1.2.1	Promote regional stability and security in the Caucasus
Action 1	Increase regional (South Caucasus; Black Sea) dimension of relevant PfP activities while preserving inclusiveness.
Action 2	In the framework of the OSCE Minsk Group, work towards a peaceful resolution of the Nagorno-Karabakh conflict and keep Allies informed on developments
Action 3	Pursue constructive dialogue with Turkey

1.3 Democratic Reforms, rule of law, and fight against corruption

Objectives Actions	Armenian Objectives Specific national measures
1.3.1	In conjunction with the OSCE and Council of Europe, continue to prepare and implement democratic reforms
Action 1	Building on the results and the experience of the 2005 local elections to further examine electoral legislation and administrative structures to determine whether they fully conform to CoE criteria
Action 2	Taking into account the results of the examination and relevant CoE and OSCE advice, to adapt legislation and administrative structures as necessary

1.3.2.	Implement electoral reform
Action 1	To implement new principles and rules of the composition of Electoral Commissions in accordance with amended Electoral Code
Action 2	In accordance with relevant CoE and OSCE advice further improve electoral process
1.3.3	Following the National Referendum on the revised Constitution in November 2005, vigorously carry on with the reform of state structures, administrative governance and judiciary
Action 1	Further delineate the competencies and refine the interaction of different branches of power
Action 2	Guarantee the real independence of judges
Action 3	Turn the post of the Mayor of Yerevan into an elected position
1.3.4.	Conduct further legal reform in order to ensure a more transparent and accessible legal process
Action 1	Formulate an action plan for legal systems reforms to include pay review, training, and monitoring <ul style="list-style-type: none"> - In co-operation with partners (partner organisations) further review appropriate national legislation (including drafts) - identify those laws, which need to be revised in line with international standards
Action 2	Implement action plan to include the Establishment of a School of Judges
1.3.5.	Develop effective and transparent legislative and judicial oversight of the defence sector, including appropriate arrangements to conduct due legal process
Action 1	Optimise the role of Legislature in overseeing defence activities by enhancing the involvement of Parliamentary Standing Committees on Defence, National Security and Internal Affairs and on Financial-Credit, Budgetary and Economic Affairs.
Action 2	Take steps to enhance specific education and training in overseeing defence activities for Parliamentarians and their staffs.
Action 3	Establish rights of representation and appeal
Action 4	Establish ombudsman system for dealing with complaints from military personnel
Action 5	Review the existing Code of Military Discipline
1.3.6	Ensure freedom of press, expression and assembly
	To insure proper implementation of the recently finalised Law on Freedom of Assembly, taking into account CoE recommendations. Increase knowledge of rules and principles enshrined in the amended Law among civil society and national authorities (amendments to the Law were adopted on 04.10.2005. Certain recommendations of the CoE were taken into account).
1.3.7	In conjunction with CoE, OSCE, and other relevant international bodies, ensure that human rights legislation and practice are in line with internationally recognised standards
Action 1	Institute a clear and transparent human rights accountability mechanism; elaborate a transparent and credible interim procedure for the appointment of the Ombudsperson
Action 2	Ensure implementation of international human rights obligations

Action 3	Critical review existing legislation to determine conformity with international human rights obligations and international standards
Action 4	Adapt legislation and practice as necessary - In cooperation with partners (partner organisations) implement the recommendations identified in the compatibility study of the Armenian legislation with the ECHR
Action 5	Carry out educational programs to increase human rights awareness among public officials
1.3.8	Fight against corruption
Action 1	Participate actively in GRECO activities and implement GRECO anti-corruption recommendations
Action 2	Implement the Government Anti-Corruption Strategy and Action Plan
Action 3	Institute a clear and transparent accountability mechanism for corruption by public officials.
Action 4	Improve corruption awareness by enhancing training and education of public officials

1.4 Crisis management arrangements

Objectives Actions	Armenian Objectives Specific national measures
1.4.1	Enhance Armenia's overall crisis management capabilities and inter-agency co-ordination
Action 1	Review existing national crisis management procedures and arrangements.
Action 2	Further develop national crisis management arrangements and procedures for inter-agency co-ordination.
Action 3	Establish a Situation Centre

1.5 Combating terrorism and organised Crime

Objectives Actions	Armenian Objectives Specific national measures
1.5.1	Enhance Armenian capabilities to combat terrorism, including its capabilities to manage the crisis caused by terrorist acts.
Action 1	Improve inter-agency co-operation to combat terrorism within the competence of Situation Centre defined by the Armenian legislation.
Action 2	Enhance national counter-terrorism and terrorism consequence management capabilities.
Action 3	Implement international anti-terrorism conventions and other relevant international legal instruments

Action 4	Improve interoperability between military and special counter-terrorism units, and prepare them for possible participation in NATO-led operations
1.5.2	Contribute to relevant EAPC activities related to the fight against terrorism within the PAP-T framework
Action 1	<p>Establish liaison and engage in information sharing with NATO via the Intelligence Liaison Unit (ILU)</p> <ul style="list-style-type: none"> - Development of trust between NATO and Armenia in the Intelligence field by establishing and maintaining permanent relationships through a nominated Armenian ILU Point of Contact (POC) responsible for co-ordination of national views - Elaborating a list of topics for an exchange programme, specifying particular areas of NATO-Armenia interest on which co-operation is desired in the fight against terrorism, in order to ask the Nations to mark information under these topics for release to Armenia and vice versa - Raising awareness of NATO's/Armenia's requirements and interests
Action 2	<p>Explore practical options and make recommendations about the mechanics and procedures to achieve effective information sharing.</p> <p>Establishing, via the ILU, the procedure to send and receive Requests for Information (RFIs).</p>
Action 3	Enhance the contribution of the Armenian scientific community and expert networks to the fight against terrorism through co-operation under the Security Through Science (STS) programme
1.5.3	Develop effective and transparent arrangements and practices to ensure compliance with internationally accepted norms and practices for export controls on defence technology and military equipment.
Action 1	Develop appropriate enforcement mechanisms and procedures
Action 2	Ensure appropriate training for military and civilian personnel involved in implementing relevant norms and practices
Action 3	Improve release of public information regarding the way Armenia complies with international commitments
1.5.4	Further develop legislation on combating money laundering and financing terrorism
Action 1	Take further steps to bring the legislation and capacities against money laundering in line with international standards.
Action 2	Implement practical steps to suppress terrorism financing as foreseen by UNSCR 1378.
1.5.5	Enhance Armenia's capabilities in combating organised crime including the management of the crisis caused by organised criminal activity.
Action 1	Improve the legislation on combating organised crime
Action 2	Enhance Action Plan for the Prevention of Trafficking of Persons in accordance with the UN Convention against Trans-National Organised Crime.

1.6 Democratic Control of the Armed Forces

Objectives Actions	Armenian Objectives Specific national measures
1.6.1	Develop effective and transparent arrangements for the democratic control of defence activities
Action 1	Review current arrangements in the sharing of command and support responsibilities between the Parliament, Head of State, the Government, the Armed Forces and potentially other actors in the field of control of forces
Action 2	As necessary, adopt/amend legislation to improve arrangements and re-define responsibilities.
1.6.2	Develop effective and transparent measures to promote civilian participation in developing defence and security policy, cooperation with non-governmental organisations and arrangements to ensure appropriate public access to information on defence and security issues.
Action 1	Take steps to improve training of parliamentarians and their staff
Action 2	Encourage civil society involvement in defence and security issues

1.7 Economic development and policy priorities

Objectives Actions	Armenian Objectives Specific national measures
1.7.1	Promote stable, sound, and sustainable economic development
Action 1	Work towards acquisition of the status of “Market economy” in its relations with the EU
Action 2	Prevent inappropriate use of state financial resources, including abuse of official duties
Action 3	Work towards diversification of the economy
Action 4	Creation of a conducive business environment through effective reform of tax and customs administration to attract increased volumes of foreign direct investment
Action 5	Access to energy resources through participation to regional energy projects
Action 6	Diversification of sources of energy supply; further development of its renewable sources of energy
Action 7	Pursue opening and full utilization of transportation routes in the South Caucasus region
Action 8	Ensure relevant and rational use of foreign assistance

1.8 Cooperation with other international organisations

Objectives Actions	Armenian Objectives Specific national measures
1.8.1	In the framework of European Neighbourhood Policy, prepare for and take steps towards closer institutional compatibility with the European Union geared to the eventual membership
Action 1	Finalize Action Plan with European Union
Action 2	Implement Action Plan
1.8.2	Encourage complementarity of actions of International Organizations active in Armenia, minimize and prevent duplication and overlap

Chapter 2: DEFENCE SECURITY AND MILITARY ISSUES

Objectives Actions	Armenian Objectives Specific national measures
2.1	Democratic control of Armed Forces
2.1.1	Review chain of command
Action 1	In support of the government plan to transform the Armed Forces so that it even more conforms to values inherent in a democratic society, conduct a review of the current chain of command and command and control procedures within the Ministry of Defence and the General Staff and provide recommendations to the inter-agency Commission responsible for these reforms.
Action 2	As part of this review, identify military posts that could be transferred to civilian manning.
Action 3	Based on the results of the review and its implementation, amend required legislation.
2.2	Coordinating Commission
2.2.1	An inter-agency commission will be created. This commission, supported by appropriate expert groups, will be in charge of producing a National Security Strategy and a Defence Concept. The strategic documents will be subsequently submitted to the Security Council for endorsement and to the National Assembly of Armenia for the final approval in compliance with the existing procedures. Public debate, including involvement of NGOs, will take place during this process.
2.2.2	Development of national security policies and related documents
Action 1	Develop a National Security Strategy using a revised threat assessment that will address the entire security sector of the Republic of Armenia.

Action 2	Based on the National Security Strategy, the Ministry of Defence supported by appropriate experts and representatives from other Ministries should develop a Defence Concept broadly defining the missions of the armed forces, for consideration by the interagency commission. The Defence Concept will also define the orientation of the reforms of the armed forces.
2.2.3	Conduct of the Strategic Defence Review
Action 1	The MOD will establish a project organisation which will be entrusted with the coordination and daily management of the Strategic Defence Review and the implementation of approved plans. The project team will be supported by expert groups as and when required but should be the organisation providing recommendations to the Minister of Defence. The project team will also include representatives from the appropriate ministries or at least those for which the SDR will have an impact.
Action 2	The project team also needs to put in place a reporting mechanism to keep the Minister of Defence and the personnel of the armed forces informed of the progress and results of the review. It will also educate and train public affairs specialists for duty in the MOD and the General Staff.
Action 3	Based on the development of a National Defence Concept, conduct a Strategic Defence Review defining the structure, the infrastructure (bases, airfields, HQs) and tasks of the armed forces to meet the missions established in the Defence Concept taking in account the strategic environment, threat assessment and available resources. The Parliament and the inter-agency Commission will be kept informed of the progress of the defence review.
Action 4	The MOD will also develop a public information strategy with the aim of gaining political and public support for reform plans and inform Parliament and the public on the results and the implementation of the Strategic Defence Review.
Action 5	As the Strategic Defence Review might recommend reducing personnel and equipment levels, develop expertise to assess costs of retraining and reinserting of redundant personnel to civilian life, base and infrastructure closure and destroying ammunition and equipment.
2.2.4	Defence planning and budgeting
Action 1	Explore different planning and budgeting systems to develop a national system and develop national expertise in this area. The Ministry of Finance will be involved in this process.
Action 2	Evaluate planning and budgeting system best fitting national situation and ensure proper coordination between all ministries and other appropriate government bodies involved in the planning process. The planning system should also aim at introducing a more stable planning basis and should be based on sound financial planning. The new system should provide for a timely and firm budget forecast for the next financial year as well as a reliable estimate for the follow on years.
Action 3	Finalise the introduction of planning and budgeting system supported by more transparent and improved auditing and accounting processes, conduct a trial period and finalise implementation of the new system.
Action 4	Establish a defence planning cell responsible for the longer term planning and the development of statement of requirement to substantiate the acquisition of equipment.
2.2.5	Mobilisation system and reservists training
Action 1	Based on the results of the Strategic Defence Review, review and adapt current mobilisation system to improve its efficiency and reduce costs.

Action 2	Based on the results of the Strategic Defence Review, review the size and category of reserve forces and establish the cost and benefits associated with the level of training and equipment for each category.
2.3	Military interoperability
2.3.1	Establish one peacekeeping battalion
Action 1	Continue the establishment of one peacekeeping battalion using NATO standards.
Action 2	Put in place mechanisms to ensure that NATO standards are applied within units made available for NATO-led PfP operations.
Action 3	Improve combat service support (logistics (food, supplies, maintenance, recovery), medical, NBC and military police of the battalion to ensure that it can deploy and sustain one company for at least two years with rotation
Action 4	Use the experience gained in the establishment and the training of these units as a catalyst to improve training and promote the gradual transformation of other units of the armed forces.
2.3.2	Establish one peacekeeping brigade
Action 1	Establish one peacekeeping brigade using NATO standards. Establishment of combat service support (logistics (food, supplies, maintenance, recovery), medical, NBC and military police of the brigade should ensure that it can deploy and sustain one battalion for at least two years with rotation.
2.3.3	Self-assessment team
Action 1	Develop one team of self-assessors within the framework of OCC to perform self-assessment of units made available for NATO-led PfP operations so that these units can be certified through appropriate NATO mechanisms.
2.3.4	Exercise Planning
Action 1	Seek for necessary expertise and train exercise planning officers in order to ensure the implementation of OCC self-assessments, further enhance the capabilities of Peacekeeping Battalion and consequently the Peacekeeping Brigade and facilitate the more active involvement in NATO/PfP exercise planning cycles.
2.3.5	Operations Planning
Action 1	Seek necessary expertise in order to ensure more active participation in the international peace support operations planning processes and appointment of staff officers in NATO PSEs.
2.4	Personnel training and management
2.4.1	Develop senior officer course
Action 1	Develop curriculum and courses to conduct the training of senior officer to prepare them to assume command of regiment and brigade commander and reduce dependency on foreign institutions.

Action 2	Improve the cadre of instructors, which will provide training to senior officer at the level of regiment and brigade commander.
Action 3	Identify the necessary infrastructure and equipment to conduct these courses.
Action 4	Identify cost estimates to develop and conduct these courses
2.4.2	Review of the education system
Action 1	Seek advice to improve the content of the junior officer education programme.
Action 2	Seek advice to improve the content of the Warrant Officer education programme.
Action 3	Seek advice to improve the content of the Sergeants education programme.
2.4.3	Training programme
Action 1	Develop new standard annual training programme for the different branches of services and establish a mechanism for assessing the extent to which the designated standards have been met.
Action 2	Develop training programme through battalion level and equivalent air and air defence forces.
2.4.4	Reform of personnel management system
Action 1	In order to improve the existing system seek advice on qualifications and training needed for performance of duties in particular posts including training taking abroad; provide clear job description for each position, length of service in posts; length of service in ranks before retirement or reassignment and length of service in ranks before retirement if not promoted.
Action 2	Establish standard financial salary scales for each rank (military and civilian personnel) plus rates of additional pay for special qualifications or duty; educational and training requirements for functions, which should aim to ensure that military qualifications are recognised in the civilian educational system; and procedures for retirement, resettlement and social provisions (including pensions) for retired personnel.
Action 3	Improve the existing system to identify relevant experience and skills of personnel so that the best-qualified personnel are assigned to the appropriate positions.
Action 4	Improve the existing system of fair and transparent evaluation of performance for officer, NCOs, soldiers and civilian personnel as the basis for the selection of those meeting promotion to the next higher rank. This system should provide to individual what is expected of them and what they need to do to develop their skills.
2.4.5	Language Training
Action 1	Improve the language training capacity at the Military Academy.
Action 2	Improve language and military terminology training at the peacekeeping unit
Action 3	Continue to use bilateral support to provide additional language training for personnel.
Action 4	Establish national language training centre

	- Develop specialised language course for senior and flag officers involved in NATO cooperation.
Action 5	Institute English language testing for appropriate personnel in accordance with STANAG 6001
2.5	Long term plans for Command, Control and Logistics
Action 1	Using the result of the Strategic Defence Review (SDR), develop a long term <i>Command, Control & Communication (C3)</i> plan and architecture for the C3 systems (including communication, navigation and identification systems and automated information systems plus their functional services) needed to match the operational requirement identified by the SDR. In support of this objective, Armenia will support the NC3B NNEC and interoperability sub-committee activities, participate in NATO and coalition CIS interoperability testing activities and seek specialist support from NC3A.
Action 2	Using the results of the SDR, develop a long term logistics (including medical) plan needed to match the operational requirement identified by the SDR.
Action 3	Incrementally Implement acquisition and modernisation of necessary equipment, demonstrating capability and interoperability at every stage.
2.6	National military-industrial complex and its relevance to Defence
Action 1	Perform assessment of current military-industrial complex to determine its usefulness, its relevance for Defence.
Action 2	Provide recommendations for its possible reorganisation or its disbandment.
2.7	Border Security
Action 1	In co-operation with Allies and/or Partners, conduct a survey of current procedures and practices within the border security organisation.
Action 2	Based on the result of the survey, identify practices and procedures that should be amended to improve the effectiveness of border security. Based on the same survey identify the priority equipment, including those to detect WMD components that should be acquired or modernised to improve border security.
Action 3	Prepare cost estimate for this priority equipment and seek assistance with Allies or Partners or use national funds to acquire the necessary equipment.

Chapter 3: Public Information, Science, Environment and Civil Emergency Planning Public Information on Security and Defence Matters

Objectives Actions	Armenian Objectives Specific national measures
3.1.1	Develop National information strategy on Armenia – NATO Action plan in support of defence and security reforms.
Action 1	Develop an information campaign Create special public information task group in the Interagency Commission;

	Regularly prepare and air special TV Radio information programmes on NATO; Improve capabilities of the of MoD's public information specialists by their further training;
3.1.2	Enhance public awareness on NATO
Action 1	Opening NATO Public information centre in Yerevan.
Action 2	Opening NATO book-stands in universities in the regions
Action 3	Organise seminars/workshops/conferences with support of NATO PDD for specific target audience (local authorities, universities, journalists, NGOs). Organise a "NATO week" in Armenia.

3.2 Science/CCMS

Objectives Actions	Armenian Objectives Specific national measures
3.2.1	Address critical security priorities through activities under the Security Through Science Programme
3.2.1.1	Contribute to increased security and stability in the South Caucasus region through cooperation in the Security Through Science Programme
Action 1	Continue participation in the Virtual Silk Highway project, with a focus on enhancing the computer and research networks in Armenia and the other countries of the South Caucasus
Action 2	Work with regional, NATO country experts and the NATO Staff to develop a Science for Peace Project on national and regional seismic security
Action 3	Continue participation in the South Caucasus River Monitoring project to address critical water management issues
Action 4	Carry out regional cooperation activities addressing risk factors and human health issues in the South Caucasus
3.2.1.2	Respond to national Armenian science and technology priorities through concrete collaborative activities
Action 1	Conduct cooperative activities focusing on the Bioterrorism threat
Action 2	Conduct cooperative activities contributing to Food Chain Security in Armenia
Action 3	Conduct cooperative activities to enhance Information Technology / Communications Technology expertise in Armenia
3.2.2	Conduct regional and national activities addressing key Armenian priorities under the Committee on the Challenges of Modern Society (CCMS)
Action 1	Participate in a Pilot Study on "Environmental Impact of Pollutants in a Trans-Boundary Context" with the objective of conducting an assessment of

	trans-boundary impact on environmental pollution in a regional context, taking into account existing international environmental conventions.
Action 2	Enhance participation of Armenian experts in on-going CCMS activities.

3.3. Civil Emergency Planning and Emergency Preparedness

Objectives Actions	Armenian Objectives Specific national measures
3.3.1	Improvement of Emergency Preparedness
Action 1	Based on a proper risk assessment, development of response plans for radiological, chemical, biological and nuclear emergencies and terrorist actions. The implementation of this Civil Disaster Planning Operations program will allow the rescue service to respond effectively to all hazards and ensure the safety and security of its own citizens, foreign representatives and staff of international organisations.
Action 2	Enhancement of the professional preparedness of emergency responders – through joint workshops, exercises and courses held both in Armenia and abroad - aimed at raising Armenia’s rescue system to international standards, to be able to provide international emergency assistance;
Action 3	Exchange of experience in different spheres of civil disaster management for a range of disasters. participation in NATO organised exercises to achieve the required level of operational readiness and interoperability; organisation of language courses for rescue system staff
3.3.2	Improvement of the Emergency Response System
Action 1	Development of a civil crisis management information system that will serve as a tool and co-ordination mechanism for disaster or civil crisis management resources, including the development, systematisation and management of the information flow to make these resources more accessible;
Action 2	Establishment of an Epidemiological response system building on existing technical and human resources of medical institutions. Participation in workshops, courses and meetings in countries that have similar response systems.
Action 3	Improve links and interoperability with the Euro-Atlantic Disaster Response Co-ordination Centre (EADRCC) and consider contribution to the Inventory of National CBR response capabilities.
3.3.3	Crisis Communication
Action 1	Review of the state information policy and detailed plans with respect to emergency situations;
Action 2	Development of information collection and analysis of disaster response activities, strategy for informing the population regarding civil protection, public awareness on NATO and EAPC/PfP projects regarding possible accidents, and enhancement of public preparedness;

Action 3	Based on international experience, a programme aimed at establishing an “Emergency Channel” information centre has been worked out to integrate all relevant information and response awareness into one specialised structure. This structure will provide the population, mass media and government with reliable and timely information during emergency situations. The “Emergency Channel” information centre includes emergency channel information agency, emergency channel web-site, emergency channel TV and Radio Company, and emergency newspaper.
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Chapter 4: Administrative, Protective Security, and Resource Issues Administrative Issues

Objectives Actions	Armenian Objectives Specific national measures
4.1.1.	Ensure effective IPAP Implementation through co-ordination, liaison, and coherent management of supporting programmes
Action 1	Ensure adequate inter-agency co-ordination by an appropriate body (Cross-ref. 2.2.1)
Action 2	Ensure adequate liaison with NATO at the appropriate levels, including with NATO Contact Point Embassy and provide adequate working conditions for the NATO LO
Action 3	Consider sending Armenian officers to NATO HQ IS (incl. EADRCC) and IMS PSE positions.
Action 4	Nominate Armenian NLR to HQ SACT

4.2 Resources

Objectives Actions	Armenian Objectives Specific national measures
4.2.1	Ensure adequate funding of IPAP supporting programmes and activities
Action 1	Identify and allocate financial and human resources requirements for the implementation of this programme of cooperation.

4.3 Protective Security

Objectives Actions	Armenian Objectives Specific national measures
4.3.1	Full implementation of the security agreement signed between the government of Armenia and NATO
Action 1	ensuring NATO's minimum security standards required by the Security Agreement signed between Armenian authorities and NATO are met continue extending existing registry system, according to flow of information and requirements; continue identification of posts which require NATO

	Personnel Security Clearances
Action 2	enhance Cooperation with relevant services of other countries to improve work of the NSA develop and implement security education / training programmes for Armenian experts working with NATO classified information aimed at improving the overall work of the NSA.
Action 3	develop cryptographic protection of information on classified electronic systems, networks and communication lines;